



BOARD CHAIR AND PRESIDENT

Dear Utah Youth Village Stakeholders,

As Board Chair and President of Utah Youth Village, we are happy to present our 2023 Annual Report.

We are pleased that the Village continues to successfully heal and elevate lives. This report presents a few highlights from the year, shares the Village's overall financial status, and recognizes the incredible generosity and philanthropic support provided by so many in our Utah community and beyond.

It is an exciting time to be at Utah Youth Village. The need for our programs is great and we are appreciative of the opportunity to serve and impact the lives of thousands of children and families each year.

Thanks to the generosity of so many of you, the wait time for struggling families to receive help through our Families First program has significantly reduced. We have also started to disseminate the Families First model to interested Agencies in other states, further broadening these highly effective services to families around the country.

Alpine Academy continues to provide academic and therapeutic support to teens from around the nation. We are pleased to report the opening of our new Gardner Home, made possible by the generosity of many listed in this report, beginning with Kem and Carolyn Gardner.

Our foster care program provides homes for children in desperate need of stable and positive environments. We need many more homes and continue to seek willing and qualified foster parents to meet the increasing demand that exists in our state.

The upgraded Smarter Parenting website was recently unveiled. This valuable resource allows parents around the world to receive immediate, self-directed help at no cost.

We are so appreciative of our loyal supporters and the generosity of your financial contributions, your time, and your guidance. Your investment in Utah Youth Village allows us to serve these diverse populations, making it possible to reach our continued and common goal of improving lives for the better.

Sincerely,



Gary L. Crocker Chairman, Board of Trustees



Shanna Draper President



BOARD OF TRUSTEES

BOARD OF TRUSTEES

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BOARD SERVICE

The Village board is comprised of passionate leaders from the community who are committed to helping further our mission and values. Village board members can take on many roles and functions based on professional expertise, or a desire to make a broader impact in an area of personal importance. By lending your time and talents to the Village board, your voice will impact the organization in many ways by adding new enthusiasm, fresh ideas and professional expertise that will make the Village stronger and operate more efficiently.

OPENINGS

Due to the retirement of several of our long serving board of trustees, the Village is looking to add leaders from the Utah community to our current team of dedicated members. The Village is looking for trustees committed to volunteerism, community improvement and the furthering of our mission to heal and elevate the lives of the populations we serve.

ROLE OF VILLAGE BOARD MEMBERS

- Consistently attend quarterly meetings
- Oversight and governance, including budget approval, strategic planning and audit assistance
- Two year terms with the option for renewal
- Ability to donate, or obtain donation from company or foundation of minimum of \$2,500 annually
- Understand, support and publicly advocate for the organization
- Make referrals and introductions to individuals, companies and foundations capable of providing financial support to the Village

If joining the Village board of trustees is of interest and you would like to learn more about the opportunity to serve, please contact Kevin Rusch, VP of Advancement, at krusch@youthvillage.org or by phone at 619-578-9555.



INTRODUCING THE

VILLAGE CORE VALUES

DIGNITY

Treating yourself and others with respect, honor, and compassion, recognizing the inherent worth and uniqueness of each individual. Empowering those around you to feel safe, respected and valued through your actions and way of being.

POSITIVITY

Cultivating an optimistic and constructive outlook in the workplace. Encouraging a positive atmosphere by promoting collaboration, acknowledging achievements, and finding solutions to challenges with an optimistic approach. Fostering a culture where enthusiasm and encouragement inspire the best in oneself and others.

EXCELLENCE

Committing to continuous improvement and the pursuit of the highest standards in all aspects of work. This involves setting challenging goals, fostering innovation, and consistently seeking ways to enhance performance. Striving for excellence means embracing a mindset of continuous learning, adaptation, and growth.

STEWARDSHIP

Going beyond mere ownership, stewardship embodies a profound sense of guardianship and commitment to the lives and resources we are entrusted with. It encompasses ethical decision-making, genuine care, and fiscal responsibility, ensuring that all resources are carefully utilized to provide the highest quality of service and support.

HELPFULNESS

Actively seeking opportunities to assist and support colleagues and consumers. Demonstrating a willingness to lend a helping hand, share knowledge, and contribute to the success of others. Helpfulness involves fostering a collaborative and supportive environment where everyone's success is valued and promoted.

SUCCESS STORIES



ANGEL

Angel is a recent success story from the Treatment Foster Care program. She is a young single mom who spent six years in one

of our homes. Thanks to the strong support of her foster family, she was able to successfully graduate from high school, maintain full-time employment and now live independently with her young daughter in their apartment. Angel is a devoted and loving mother.

Prior to the holiday season, Angel experienced a run of bad luck and hit a deer, which totaled her car. She relied on this vehicle to get to her job and take care of her daughter. Fortunately, one of the Village's generous donors was inspired by Angel's story of determination and anonymously purchased a beautiful late model SUV that was gifted to Angel and her daughter. This act of kindness will allow Angel to continue on with her inspiring journey.

HEART AND HAND AWARD WINNERS:



The Village was proud to celebrate Kim Hannay and Steve Huff, two amazing members of our board

KIM & STEVE

of trustees. They were honored at the 2023 Utah Philanthropy Day as Heart and Hand Award winners. This award goes to individuals who make significant contributions to an organization's mission through volunteerism and philanthropic service.

Both Kim and Steve went above and beyond in their efforts to further the mission and values of Utah Youth Village in 2023. Thanks to their generosity, volunteerism and leadership, they both positively impacted hundreds of youth and families who are facing difficult life circumstances. Their selfless effort to help others is inspirational and appreciated.



LYLA

Alpine Academy graduations are always inspiring and emotional events. Graduating students are celebrated by their friends, peers,

Utah Youth Village employees and their family members. These events represent the hard work put in by each student and reflect both the challenges and successes experienced during their stay on campus. Each student is gifted a book that reflects their personal journey at Alpine, along with a quilt that embodies each student's unique personality.

Lyla has been one of our most fun and inspiring stories at Alpine Academy. She arrived on campus at a very difficult time in her life, but one thing that always stood out was her warm smile and engaging laugh. Lyla's perseverance during her time at Alpine was moving to all who spent time with her. She became a great student, friend and leader. Her contagious smile was seen much more frequently throughout her stay at Alpine. She is a brave young woman and we are proud that she now calls Alpine Academy "her place."



TFA PRACTITIONERS OF THE YEAR: TERRI & ANNESSA

Utah Youth Village has been accredited through the International Teaching

Family Association (TFA) since 1991. Each year, TFA recognizes a Practitioner and Consultant of the Year. These awards provide international recognition and honor to individuals who demonstrate excellence in their work and serve as "guardians of the model".

The Village is proud that two employees, Annessa Heaton and Terri Nguyn, were honored with these awards in 2023. Annessa is a supervisor at Alpine Academy and embodies our values of Positivity and Helpfulness. Terri is a Families First specialist and models our values of Dignity and Excellence as she helps youth and families heal and elevate their lives.

2023 HIGHLIGHTS



ALPINE ACADEMY

Alpine Academy had another successful year providing safe and inclusive family-style treatment

where our students are able to make healthy connections, heal, and eventually thrive; all while receiving a top notch education. Alpine Academy's school has been recognized by Cognia as a "school of distinction"; a rare award given to only 3% of accredited schools. Alpine strives to help students reunite with family, build meaningful relationships, and regain hope for a successful future.

The Alpine team is pleased to report the opening of the third family home on the Lakeview Campus, the Kem and Carolyn Gardner Home. The beautiful three level home will provide the ideal setting for healing and learning for dozens of additional students annually for decades to come. We sincerely appreciate the generosity of the Gardner Family and so many other generous contributors who made this home possible.



FAMILIES FIRST

Families First, Utah's premiere in-home

intervention program designed to teach parents and youth the necessary skills to positively change behavior, continued to positively impact the lives of over 2,200 youth and families in every county in Utah. Thanks to the generous \$350,000 challenge grant offered by the Crocker Catalyst Foundation, which was matched by dozens of new donors to the Village, the program was infused with over \$700,000.

This increase in funding has resulted in hiring additional program specialists and serving significantly more families in a timely manner. Thanks to the generosity of the grant donors, the wait time for a struggling family to receive help has gone from well over one year down to approximately one month (and shrinking).



SMARTER PARENTING

The new and improved Smarter Parenting website

was unveiled in February, and has since been utilized by over 40,000 individuals each month. The easily accessible site provides enhanced online resources, such as tutorial videos, podcasts, structured games, activities, and more. This content is attracting a record breaking number of visitors and is provided at no cost. The Smarter Parenting website was designed to meet the needs of busy parents as they face challenging life circumstances at home, and to reach the Village's goal of providing these vital resources to the world.



SUB FOR SANTA

The 2023 Sub for Santa effort was the Village's most successful to date. Thanks to the generosity

of CHG Healthcare, Aptive, many other philanthropic minded community members, and our amazing staff and volunteers, we are pleased to report that every youth and family in our Treatment Foster Care and Families First programs who wanted to participate were able to. In addition to finding gifts for themselves under the tree on Christmas morning, these children were able to choose items for others from "Santa's Gift Shop". For many of our youth this was their first time experiencing the joy of giving a wrapped gift to family and friends during the holidays. Our dedicated "elves" were particularly encouraged by the great number of teenage donors. The young men and women from the Holladay Youth Council and Hawthorne Academy went above and beyond in their efforts to provide as many gifts to youth less fortunate than themselves during the holidays.



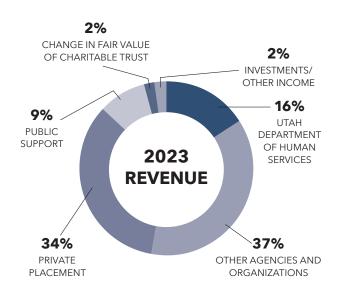
HELPING HAND GALA

The 2023 Helping
Hand Gala honored one of the Village's most
dedicated and long serving supporters, Mr.
Robert Graham. Mr. Spencer F. Eccles and Ms.
Lisa Eccles from the George S. and Dolores
Doré Eccles Foundation served as honorary
chairs. This foundation has been one of the
Village's most generous supporters and
we sincerely thank them for their \$100,000

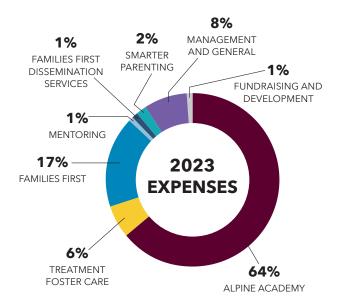
donation in Bob's name, which they announced as a surprise to everyone during the event.

Along with the Eccles's generosity, the event raised over \$260,000 and was attended by 346 loyal supporters of the Village. These funds go directly to supporting children and families in Utah and allow our dedicated teams in Mentoring, Families First and Foster Care to heal and elevate significantly more lives than we otherwise could.

2023 SUMMARY FINANCIAL INFORMATION



TOTAL REVENUE	\$ 16,742,563
Net Special Events Loss	(9,590)
Interest/Other Income	214,691
Net Investment Return	224,400
${\sf Gain\ on\ Sale\ of\ Property\ and\ Equipment}$	16, <i>7</i> 33
Change in Fair Value of Charitable Trust	308,400
Public Support	1,497,634
Private Placement	5,672,298
Other Agencies and Organizations	6,172,505
Utah Department of Human Services	\$ 2,645,492



Alpine Academy	\$ 10,723,428
Treatment Foster Care	1,038,908
Families First	2,768,945
Mentoring	184,418
Families First Dissemination Services	33,235
Smarter Parenting	322,307
Management and General	1,373,764
Fundraising and Development	290,588
TOTAL EXPENSES	\$ 16,735,593

CHANGE IN NET ASSETS: \$6,970 TOTAL NET ASSETS: \$22,711,652

NOTE: Utah Youth Village's audited financial statement is available online at www.youthvillage.org.

2023 DONORS

January 1 - December 31, 2023

\$100,000 - \$500,000

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December 31, 2022

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Every effort has been made to include all 2023 donors & to spell names correctly. If you find an error, please contact Kevin Rusch at 801-308-1056.

\$20,000 - \$99,999

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Foundation

MEMORIALS & HONORIA

January 1 - December 31, 2023

Memorialize a departed loved one or honor a living one with a tribute gift to Utah Youth Village. A card acknowledging your gift without mentioning the amount is mailed to the family of the deceased or the person you are honoring. Tribute gifts can be given online or call Jamie Riccobono, 801-308-1073.

IN MEMORY OF

Matthew Anonymous

Michael J. Rusch

Tracy Roemmich
Paula Thomason

Kevin Rusch

IN HONOR OF

Harris and Amanda Simmons Dorothy and Werner Weixler

Scott and Jesselie Anderson Dorothy and Werner Weixler

Trinity Walker Anonymous



PAST, PRESENT, AND FUTURE LILA'S LEGACY

Lila Bjorklund founded Utah Youth Village and worked full-time, without compensation, for 30 years.

Her commitment was extraordinary. Many of your lives are characterized by the same love and concern that defined hers.

That's why we established Lila's Legacy of Caring. It's for people like you who will continue to empower and bless the lives of children and families at some point in the future.

Members of Lila's Legacy of Caring leave a bequest or another planned gift to Utah Youth Village, and are listed on the enclosed annual report. If you'd like more information or simply want to tell us that you've included the Village in your will, please contact Jamie Riccobono at jriccobono@youthvillage.org or 801-308-1073. She would love to hear from you.

"Help one child, help generations to come."

- Lila Bjorklund

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"We heal and elevate lives through proven family solutions."

