



**REAL HEROES AREN'T BORN.  
THEY'RE RAISED.**

# 2015 ANNUAL REPORT



U T A H  
**youth village**  
[www.youthvillage.com](http://www.youthvillage.com)

## **Executive Staff**

**Eric W. Bjorklund, J.D.**

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Alpine Academy Director

**Jeffery Boguslofski**

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Smarter Parenting Director

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# **WHO WE ARE**

## **Utah Youth Village**

From its beginnings in 1969, Utah Youth Village has grown into Utah's largest private provider of residential treatment for children who are wards of the state. We help young victims of abuse and neglect in five family homes and 45 treatment foster homes. We also provide in-home help to hundreds of families each year through our Families First program, online parenting resources through our Smarter Parenting Web site, alternative junior and senior high school through our Youth Village Academy, and Alpine Academy, our therapeutic boarding school for teenage girls from all over the country.

## **Teaching-Family Model**

Treatment is based on the highly-researched Teaching-Family Model, which mandates family-like care with a married couple in a family setting.

Youth are taught to live in a normal, healthy family environment. They attend public school, do chores, study, participate in family meetings and meals and interact with other youth. They learn specific skills that allow them to succeed in a family, at school and on the job. This structured, supportive and family-like environment allows them to overcome previous traumas and succeed. Most transition back to their families, or to a less-restrictive Utah Youth Village foster home. If they are 18, the Village prepares them for self-sufficiency.

# WHO WE ARE

## Board of Trustees

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Founder

## Dear Friends,

2015 was another good year for Village children and families. For this, we have you to thank.

Utah Youth Village made a substantial difference in the lives of 2,220 lives this last year. Ten years ago that number was 550. Thanks to your help our influence for healing has increased fourfold.

We invite you to look through the information in this report. As supporters, we want you to know that your funds are being spent wisely. Furthermore, we want you to know that the children in our care are thriving because if you're reading this report, it's a safe bet you care about kids.

One more thing: Sometimes federal laws and mandates are proposed that could affect Utah Youth and child welfare agencies nationwide. One such law is being vetted in the halls of power in Washington, D.C. Eric Bjorklund, long-time Village President & CEO, connected with the architects of this new law and made a difference for children in Utah and throughout the country.

As our national impact and remarkable growth attest, we take our mission of changing the lives of troubled children and families seriously. We take your support seriously, too. We seriously value your belief in our work and your compassion for the children in our care.

Sincerely,



Gary Crocker  
Chairman of the Board



Eric Bjorklund  
President & CEO



# WHAT WE DO

## Residential Programs

- Treatment provided by a highly trained married couple
- Children learn appropriate behaviors and skills in a nurturing, structured environment
- Children graduate when they have learned specific life skills
- After graduation, they may be placed in less structured foster homes, returned homes, adopted, attend college, or live independently

## Therapeutic Foster Homes

- 45 Foster homes located throughout the State
- 17 Foster homes for refugee children
- 1-3 children per home ranging in age from infancy to 18

### 2015

- 196 youth served
- 63 refugee youth served
- GPA improved an average of 2 grades
- Average length of stay: 230 days
- 80% discharged to a less restrictive setting:
  - 9 were adopted
  - 15 went home
  - 17 went to live with a relative
  - 9 went into independent living
  - 5 went into a regular (nontherapeutic) foster home
- Donated dollars supported operating costs

## Family Homes

- Higher level of care than therapeutic foster homes
- Only homes for latency aged (6-12 years old) children in the State
- Located in Salt Lake County residential neighborhoods

### Five homes:

- Raymond Home for six latency-aged boys
- Lila Home for six latency-aged boys
- West Jordan Home for six latency-aged girls
- Kearns Home for eight teenage boys
- Beverley Sorenson Home for eight teenage girls

### 2015

- 113 youth served
- 636 family meeting hours
- 1060 study time hours
- 210 hours with teachers
- 848 hours of activities
- Donated dollars supported operating costs and home maintenance

*“Alpine [Academy] was probably the best thing I did in my life. It improved my life more than any other event I have done. To this day, I still use the skills I learned at Alpine.”*

— Jamie  
Former Alpine Academy Student

## **Youth Village Academy**

- Alternative junior and senior high school for youth in Village foster and family homes
- Located in Salt Lake City

### **2015**

- 85 students
- 214 school days
- 1,638 hours of instruction
- GPA improved to a 3.09 average
- Donated dollars supported operating costs

*“I can tell you in complete honesty that what I have learned in the care of Utah Youth Village has completely changed me for the better.”*

— Family Home and Youth Village Academy Graduate



## **Alpine Academy**

- Therapeutic boarding school for teenage girls from across the country
- Located on 34 acres in Tooele County
- Winner of Best in State Award for six of the last seven years
- Girl's behavior goes from clinical to normal as measured by the Youth Outcome Questionnaire (Y-OQ)
- Six homes
- Thompson Fitness & Arts Building
- Crocker Educational Center
- Therapy building

### **2015**

- 117 girls served
- 81% returned home or to a less restrictive setting
- Donated dollars supported capital needs and scholarships

# WHAT WE DO

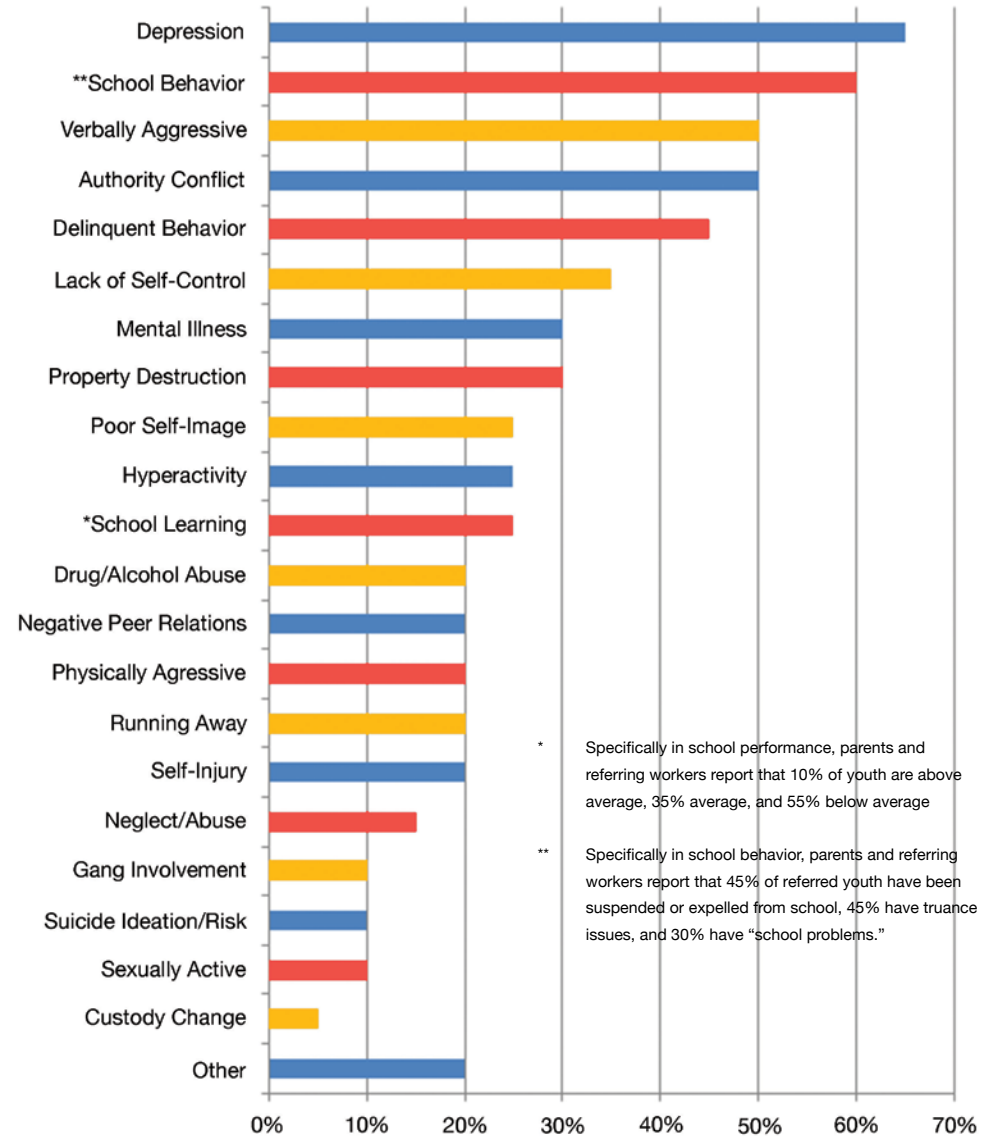
## Families First

- Intensive in-home training for parents with troubled children
- Families First Specialist spends 8-10 hours a week for 6-10 weeks (an average of 49 hours per family) in the families' home
- Parents learn proven parenting skills for changing troubled behaviors
- Child's behavior goes from clinical to normal as measured by the Youth Outcome Questionnaire (Y-OQ)
- Top 1% nationally in test measuring the degree to which treatment is evidence-based
- 85% success rate
- 11-fold increase in families served over the last 20 years
- Referred by: State Division of Child and Family Services, Juvenile Courts, psychiatric hospitals, ecclesiastic leaders, schools, psychologists and psychiatrists, word-of-mouth

## 2015

- 410 families served (highest ever)
- \$823,000 in donations helped underwrite service
- Parents: 65% married; 20% separated or divorced; 5% cohabitating
- 50% annual income at or below poverty level
- Referral child: 10% 12 years old or younger; 60% 13-15 years old; 30% 16-18 years old

## Referral Issues



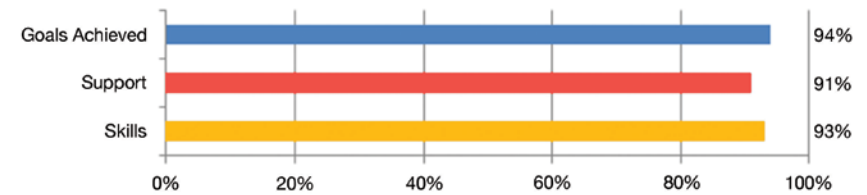
## Consumer Satisfaction

*“I have found Families First to be an invaluable program. This program is able to work with families in their own environment and as a result, the intervention is more powerful and long-lasting.”*

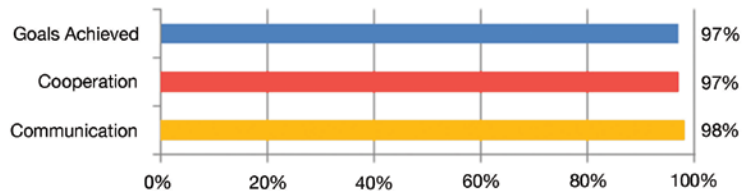
—Monty Millerberg

Primary Children’s Center for Counseling

## Parent Satisfaction



## Agency Satisfaction



*“I commend your program for your choice in your employees and your training. [The] Specialist has a natural ability with children and adults. He went above and beyond. We appreciate him and your support of families..”*

—Parent Served by Families First

*“I can’t say enough about the quality of work that Families First is doing with many of the kids in our clinic, including some of the most complicated ones.”*

—Dr. Howard Week

Clinical Psychiatrist

University Neuropsychiatric Institute





# WHAT WE DO

## Smarter Parenting

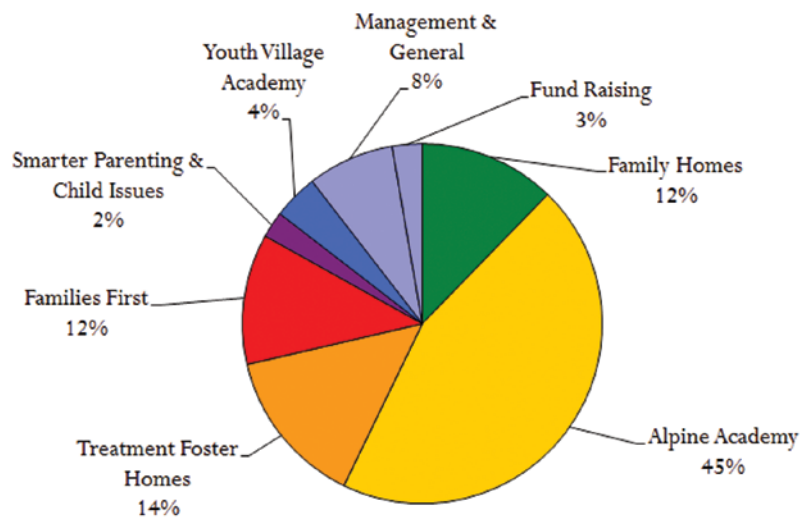
- Online parenting instruction and support
- Parenting skills taught via video instruction for free
- Use the Teaching-Family Model, the treatment methodology used in all Village programs
- Provide parenting tips and downloadable worksheets/activities
- In-person classes taught at Village main office
- Parents are taught how to help their children:
  - Get along with their brothers and sisters
  - Get better grades
  - Be respectful and obedient
  - Make better choices
  - Manage ADHD, ADD, autism, etc.

## 2015

- Launched Smarter Parenting website
- Viewed by 20,000 people throughout the world, including parents from South Africa, China, Russia, and India
- Smarter Parenting is now the main curriculum for helping foster parents of the Operation Underground Railroad, a major world leader in the sex slave trade

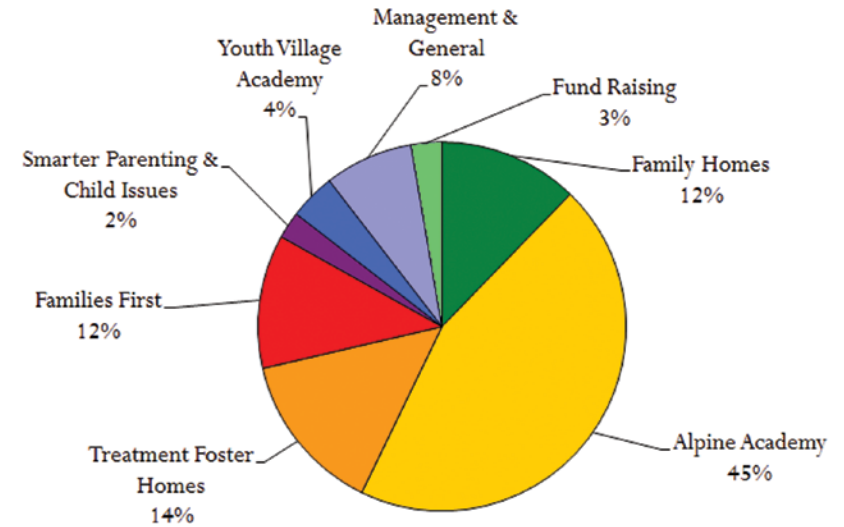


# 2015 FINANCIAL INFORMATION



## 2015 Revenue

Utah Department of Human Services	\$3,706,303.00	25.32%
Contributions	1,365,234.00	9.33%
Private Placements	3,883,607.00	26.53%
Other Agencies	5,427,845.00	37.08%
Interest Income	156,143.00	1.07%
Gain on Sale of Property and Equipment	13,167.00	0.09%
Gross Special Events Revenue	13,743.00	0.09%
Change in Fair Value of Charitable Trust	86,352.00	0.59%
Less Cost of Direct Benefits to Donors	-13,795.00	-0.09%
Unrealized Loss on Investments	-60.00	0.00%
<b>Total</b>	<b>\$14,638,539.00</b>	<b>100.00%</b>



## 2015 Expenses

Family Homes	\$1,770,970.00	12.27%
Alpine Academy	6,482,929.00	44.91%
Treatment Foster Homes	2,047,753.00	14.19%
Families First	1,692,704.00	11.73%
Smarter Parenting & Child Issues	341,435.00	2.37%
Youth Village Academy	585,840.00	4.06%
Management and General	1,124,108.00	7.79%
Fund Raising	389,224.00	2.70%
<b>Total</b>	<b>\$14,434,963.00</b>	<b>100.00%</b>
<b>Total net assets: \$15,105,251</b>		

Note: Utah Youth Village's audited financial statement available online at [www.youthvillage.org](http://www.youthvillage.org).

## Legacy of Caring Planned Gifts

Lila B. Bjorklund  
Bruce Bolinder  
Shanna Draper  
Dr. Carol Ellsworth  
Virginia Fackrell  
D. Helene Finster  
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Stephanie Mackay  
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Leonard W. & Evelyn Snellman  
Gene K. Smith  
Norman & Barbara Tanner  
Beth Wolfer

### *You've cared for children all your life...*

Continue your caring with a legacy gift.

Bequest and other legacy gifts have profoundly changed the lives of Village children. You, too, can make a profound difference by remembering Village children in your will.

Visit our website, or call or email Rebecca Heal for a free Wills Guide.

**Rebecca Heal**  
rheal@youthvillage.org  
801-308-1053

## Memorials January 1, 2015 through March 31, 2016

### *In Loving Memory of...*

**Marguerite Bogden**  
Robert & Audrey McBride

**Beverlee Anderson Carter**  
Rick Carter

**Charles Foster**  
Don & Deveda Vernon

**Barbara Jean Hamilton**  
Tracy & Blake Roemmich

**Inga-Lill Karlson**  
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**Cathy Perryman**  
Julia & Roger Lester

**Ruth Pexton**  
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**William Andrew Rothstein**  
Sara Douglass

### *In Honor of...*

**Scott Anderson**  
Werner & Dorothy Weixler

**Mr. & Mrs. Gary Blake**  
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**Suzanne Pisciotta**  
Arthur J. Swindle

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## Lifetime Gifts Through December 31, 2015

### *\$1,000,000 or more*

Gary L. & Ann T. Crocker  
George S. & Dolores Doré Eccles Foundation  
Gene K. Smith  
The Sorenson Legacy Foundation  
Norman C. & Barbara L. Tanner

### *\$100,000 - \$999,999*

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## **\$100,000 - \$149,999**

Fifield Manors

## **\$15,000 - \$99,000**

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C. Scott & Dorothy E. Watkins Foundation  
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